

Brussels, 2 September 2010

Dear Mr Fedorowski,

Thanks a lot for helping us building up a representation of Poland in HOPE, the European Hospital and Healthcare Federation. Poland remains the only European Union member state still not represented.

To present the support you already have and then discuss with Governors the way forward, I have the pleasure to invite you as a Polish representative to join us during our next Board of Governors's meeting.

This will take place in Ljubljana on 18 October 2010. The agenda and annexes of the meeting will be send in the days following the President's Committee meeting that will take place on 14 September 2010.

Yours sincerely

Pascal Garel

Pascal Garel Chief Executive